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Consolidated Financial Results for the Nine Months Ended September 30, 2026 [Japanese GAAP]

November 12, 2026

Company name: Altech Corporation
Stock exchange listing: Tokyo
Code number: 4641
URL https://www.alpsgiken.co.jp/
Representative: Yasushi Sudo, President
Contact: Takeshi Ishibashi, General Manager of Corporate Planning
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Scheduled date of commencing dividend payments: -
Availability of supplementary briefing material on financial results: No
Schedule of financial results briefing session: No

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Nine Months Ended September 30, 2026 (January 1, 2026 to September 30, 2026)

(1) Consolidated Operating Results

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended September 30, 2026	40,602	6.3	3,705	(5.6)	3,883	(4.5)	2,584	(3.7)
Nine months ended September 30, 2025	38,190	6.2	3,924	9.4	4,065	9.4	2,683	13.6

(Note) Comprehensive income: Nine months ended September 30, 2026: 2,862 million yen [1.7%]
Nine months ended September 30, 2025: 2,813 million yen [16.7%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended September 30, 2026	43.89	-
Nine months ended September 30, 2025	45.54	-

(Note) The Board of Directors of the Company resolved at its meeting held on May 14, 2026, to conduct a 3-for-1 split of the shares of its common stock effective on July 1, 2026. "Basic earnings per share" is calculated on the assumption that such stock split was conducted at the beginning of the previous fiscal year.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2026	31,230	21,058	67.2
As of December 31, 2025	29,311	20,436	69.5

(Reference) Equity: As of September 30, 2026: 20,998 million yen
As of December 31, 2025: 20,374 million yen

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	47.00	-	61.00	108.00
Fiscal year ending December 31, 2026	-	54.00	-		
Fiscal year ending December 31, 2026 (Forecast)				18.00	-

(Notes) 1. Revision to the forecast for dividends announced most recently: No
2. The Board of Directors of the Company resolved at its meeting held on May 14, 2026, to conduct a 3-for-1 split of the shares of its common stock effective on July 1, 2026. Accordingly, the year-end dividend per share for the fiscal year ending December 31, 2026 (forecast) is stated after taking such stock split into consideration, and the total annual dividends per share is stated as "-."

3. Consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2026 (January 1, 2026 to December 31, 2026)

(% indicates changes from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	55,500	5.4	5,700	5.6	5,800	4.6	3,900	(2.0)	66.27

(Notes) 1. Revision to the financial results forecast announced most recently: No
2. "Basic earnings per share" in the consolidated financial results forecast for the fiscal year ending December 31, 2026, is calculated on the assumption that such stock split was conducted at the beginning of the fiscal year under review.

* Notes:

(1) Significant changes in the scope of consolidation during the nine months ended September 30, 2026: No

New: - (Company name), Exclusion: - (Company name)

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: No
2) Changes in accounting policies other than 1) above: No
3) Changes in accounting estimates: No
4) Retrospective restatement: No

(3) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):	As of September 30, 2026	62,240,025 shares	As of December 31, 2025	62,240,025 shares
2) Total number of treasury shares at the end of the period:	As of September 30, 2026	3,358,845 shares	As of December 31, 2025	3,389,241 shares
3) Average number of shares outstanding during the period:	Nine months ended September 30, 2026	58,871,318 shares	Nine months ended September 30, 2025	58,935,558 shares

(Note) The Board of Directors of the Company resolved at its meeting held on May 14, 2026, to conduct a 3-for-1 split of the shares of its common stock effective on July 1, 2026. Accordingly, the total number of issued shares at the end of the period, the total number of treasury shares at the end of the period, and the average number of shares during the period are calculated on the assumption that such stock split was conducted at the beginning of the previous fiscal year.

* Review of attached quarterly consolidated financial statements by certified public accountants or auditing firms: No

* Explanation on appropriate use of financial results forecast, and other special notes

(Caution regarding forward-looking statements, etc.)

Please refer to (3) Explanation of Consolidated Financial Results Forecasts and Other Forward-looking Statements on page 2 of the attached document for the assumptions used in developing the financial results forecasts. The forecast figures are based on information available at the present time, and contain some uncertainties. Actual results may differ from the above forecasts due to changes in business conditions and other factors.

(Reference) Non-consolidated Financial Results Forecast

Non-consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2026 (January 1, 2026 to December 31, 2026)

(% indicates changes from the previous corresponding period)

	Net sales		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	42,000	3.2	4,900	3.1	3,400	(3.0)	57.77

(Notes) 1. Revision to the financial results forecast announced most recently: No
2. "Basic earnings per share" in the non-consolidated financial results forecast for the fiscal year ending December 31, 2026, is calculated on the assumption that such stock split was conducted at the beginning of the fiscal year under review.

○Table of Contents of Attachments

1. Overview of Operating Results....2
(1) Overview of Operating Results for the Nine Months Ended September 30, 2026....2
(2) Overview of Financial Position for the Nine Months Ended September 30, 2026....2
(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements....2
2. Quarterly Consolidated Financial Statements and Major Notes....3
(1) Quarterly Consolidated Balance Sheets....3
(2) Quarterly Consolidated Statements of Income and Comprehensive Income....5
Quarterly Consolidated Statements of Income
(For the nine months)....5
Quarterly Consolidated Statements of Comprehensive Income
(For the nine months)....6
(3) Notes to Quarterly Consolidated Financial Statements....7
(Notes on Going Concern)....7
(Notes on Substantial Changes in the Amount of Shareholders' Equity)....7
(Notes to Quarterly Consolidated Statements of Cash Flows)....7
(Segment Information)....8
(Significant Subsequent Events)....10
3. (Reference)
(1) (Summary) Quarterly Non-consolidated Statements of Income for the Nine Months Ended September 30, 2026....13

1. Overview of Operating Results

(1) Overview of Operating Results for the Nine Months Ended September 30, 2026

During the nine months under review (from January 1, 2026 to September 30, 2026), the Japanese economy was on a moderate recovery trend, amid a continued improvement in employment and income environment, due to the persistently high appetite for investment among corporations, despite the impacts of rising prices and natural disasters. Meanwhile, the future outlook remains uncertain due to geopolitical risks, particularly the disruption of crude oil supplies resulting from conflicts in the Middle East, as well as increases in material costs, rising interest rates, and other factors.

Amid this social and economic environment, major manufacturing companies maintained upfront investment in R&D for a competitive advantage, and requests made to the Group remained firm.

The Group's core business of engineer assignment maintained a high utilization rate, as we worked to newly cultivate aerospace-related, medical equipment-related and other fields, and implemented initiatives in conjunction with sales policies such as team assignments. Further, through the Space Business Promotion Office established last fiscal year and the Outsourcing Service Promotion Office, we will strengthen our aerospace and contracting businesses to expand into more advanced technological fields.

As a result of the above measures, both the total number of staff in operation and the contract unit price have increased. Net sales for the nine months under review were 40,602 million yen (up 6.3% year on year) mainly due to these various factors in the engineer assignment business. Also, the Company recorded operating profit of 3,705 million yen (down 5.6% year on year), ordinary profit of 3,883 million yen (down 4.5% year on year), and profit attributable to owners of parent of 2,584 million yen (down 3.7% year on year), as personnel expenses increased and the completion of large projects in Japan and overseas was recorded in the previous year.

To create strengths for the next generation, the Company is strengthening its outsourcing service business, developing new business fields such as agriculture, nursing care, and supply chain management, and expanding its manufacturing business.

The results of operations by segment are as follows.

1) Outsourcing Service Business

In the outsourcing service business, which is the Company's main business, we are engaged in the acceptance of consignment of technical projects, office staff assignment, and other services, with a focus on engineer assignments. In order to secure excellent talent even in the midst of intensifying competition for human resources, we implemented recruitment plans that promote a better understanding of what working at the Company will look like, such as internships. In addition, by strengthening technical education in the cutting-edge technology field and the aerospace field where growth continues to be expected, and implementing initiatives in conjunction with sales policies such as team assignments and contracting, we maintained high utilization rates and increased the contract unit price. As a result, net sales for the nine months under review were 37,004 million yen (up 6.2% year on year). Operating profit was 3,446 million yen (down 0.6% year on year) due to an increase in personnel expenses.

2) Global Business

In the global business, the Company provides design, manufacturing, installation and maintenance services for plant facilities, machinery and equipment, and staffing services overseas. Due to the acquisition of orders for new projects and the expansion of the staffing service business mainly in the semiconductor industry, where demand is growing, in the nine months under review, the Company recorded net sales of 3,508 million yen (up 7.7% year on year) as the acquisition of orders remained strong. Operating profit amounted to 292 million yen (down 41.9% year on year), as the completion of large projects was recorded in the previous year.

(2) Overview of Financial Position for the Nine Months Ended September 30, 2026

Total assets at the end of the nine months under review were 31,230 million yen, an increase of 1,919 million yen from the end of the previous consolidated fiscal year. This was mainly due to an increase in cash and deposits. Total liabilities were 10,172 million yen, an increase of 1,298 million yen from the end of the previous consolidated fiscal year. This was mainly due to an increase in provision for bonuses. As a result, net assets increased by 621 million yen from the end of the previous consolidated fiscal year to 21,058 million yen.

These resulted in the equity ratio of 67.2%.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements

As for the forecast for the fiscal year ending December 31, 2026, there are no changes to the consolidated and non-consolidated forecasts announced on February 12, 2026, as the current requests for assignment to the Group remain strong.

2. Quarterly Consolidated Financial Statements and Major Notes

(1) Quarterly Consolidated Balance Sheets

(Thousands of yen)

	Previous consolidated fiscal year (December 31, 2025)	Nine months under review (September 30, 2026)
Assets		
Current assets		
Cash and deposits	14,118,668	14,893,334
Notes and accounts receivable - trade, and contract assets	7,277,930	7,404,200
Merchandise and finished goods	27,231	17,565
Work in process	250,413	353,429
Raw materials and supplies	285,985	256,306
Other	829,199	985,030
Total current assets	22,789,427	23,909,867
Non-current assets		
Property, plant and equipment		
Buildings and structures	3,968,079	3,925,000
Accumulated depreciation	(2,095,072)	(2,157,822)
Buildings and structures, net	1,873,007	1,767,177
Land	1,809,311	1,806,453
Other	793,633	921,408
Accumulated depreciation	(595,948)	(634,851)
Other, net	197,684	286,556
Total property, plant and equipment	3,880,003	3,860,187
Intangible assets		
Goodwill	64,068	44,848
Other	130,475	129,321
Total intangible assets	194,544	174,169
Investments and other assets		
Investment securities	1,234,842	1,598,827
Shares of subsidiaries and associates	59,638	59,638
Deferred tax assets	753,479	1,276,378
Investments in leases	3,898	3,293
Other	395,255	348,542
Total investments and other assets	2,447,114	3,286,681
Total non-current assets	6,521,662	7,321,039
Total assets	29,311,089	31,230,906

(Thousands of yen)

	Previous consolidated fiscal year (December 31, 2025)	Nine months under review (September 30, 2026)
Liabilities		
Current liabilities		
Accounts payable - trade	234,013	384,844
Short-term borrowings	208,568	204,308
Accounts payable - other	2,151,286	1,517,769
Income taxes payable	788,387	1,165,191
Provision for bonuses	1,931,803	3,670,808
Provision for bonuses for directors (and other officers)	26,800	25,260
Other	3,130,002	2,809,008
Total current liabilities	8,470,861	9,777,189
Non-current liabilities		
Long-term borrowings	2,166	-
Retirement benefit liability	143,516	136,613
Other	257,860	258,928
Total non-current liabilities	403,542	395,541
Total liabilities	8,874,404	10,172,730
Net assets		
Shareholders' equity		
Share capital	2,347,163	2,347,163
Capital surplus	2,784,651	2,796,640
Retained earnings	16,013,458	16,341,074
Treasury shares	(1,791,986)	(1,773,410)
Total shareholders' equity	19,353,287	19,711,468
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	648,900	902,059
Foreign currency translation adjustment	372,405	385,199
Total accumulated other comprehensive income	1,021,306	1,287,258
Non-controlling interests	62,091	59,449
Total net assets	20,436,685	21,058,175
Total liabilities and net assets	29,311,089	31,230,906

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statements of Income

(For the nine months)

(Thousands of yen)

	For the nine months of previous fiscal year (From January 1, 2025 to September 30, 2025)	For the nine months under review (From January 1, 2026 to September 30, 2026)
Net sales	38,190,870	40,602,833
Cost of sales	29,397,035	31,714,859
Gross profit	8,793,834	8,887,973
Selling, general and administrative expenses	4,869,484	5,182,360
Operating profit	3,924,349	3,705,613
Non-operating income		
Interest income	16,411	30,987
Dividend income	20,299	26,121
Subsidy income	39,813	40,547
Foreign exchange gains	-	4,283
Other	80,113	108,614
Total non-operating income	156,638	210,555
Non-operating expenses		
Interest expenses	2,210	1,965
Loss on extinguishment of share-based compensation expenses	5,364	3,167
Loss on investments in investment partnerships	2,993	4,293
Donations	-	10,000
Foreign exchange losses	1,990	-
Other	3,275	12,936
Total non-operating expenses	15,834	32,361
Ordinary profit	4,065,153	3,883,806
Extraordinary income		
Gain on sale of non-current assets	1,072	1,673
Gain on sale of investment securities	-	4,331
Donation income	653	-
Total extraordinary income	1,726	6,004
Extraordinary losses		
Loss on sale of non-current assets	216	3,358
Loss on retirement of non-current assets	-	0
Total extraordinary losses	216	3,358
Profit before income taxes	4,066,663	3,886,452
Income taxes - current	1,981,400	1,928,914
Income taxes - deferred	(614,935)	(638,967)
Total income taxes	1,366,464	1,289,947
Profit	2,700,198	2,596,505
Profit attributable to non-controlling interests	16,227	12,376
Profit attributable to owners of parent	2,683,971	2,584,128

Quarterly Consolidated Statements of Comprehensive Income

(For the nine months)

(Thousands of yen)

	For the nine months of previous fiscal year (From January 1, 2025 to September 30, 2025)	For the nine months under review (From January 1, 2026 to September 30, 2026)
Profit	2,700,198	2,596,505
Other comprehensive income		
Valuation difference on available-for-sale securities	154,066	253,158
Foreign currency translation adjustment	(40,525)	12,637
Total other comprehensive income	113,541	265,795
Comprehensive income	2,813,739	2,862,301
Comprehensive income attributable to		
owners of parent	2,796,735	2,850,080
non-controlling interests	17,003	12,220

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on Going Concern)

Not applicable.

(Notes on Substantial Changes in the Amount of Shareholders' Equity)

Not applicable.

(Notes to Quarterly Consolidated Statements of Cash Flows)

Quarterly consolidated statements of cash flows have not been prepared for the nine months under review. Depreciation (including amortization related to intangible assets excluding goodwill) and amortization of goodwill for the nine months under review are as follows.

	For the nine months of previous fiscal year (From January 1, 2025 to September 30, 2025)	For the nine months under review (From January 1, 2026 to September 30, 2026)
Depreciation	162,726 thousand yen	170,832 thousand yen
Amortization of goodwill	19,220 thousand yen	19,220 thousand yen

(Segment Information)

[Segment Information]

I For the nine months ended September 30, 2025 (From January 1, 2025 to September 30, 2025)

1. Information on the amount of net sales and profit or loss by reportable segment

(Thousands of yen)

	Reportable segment			Others (Note)	Total
	Outsourcing Service Business	Global Business	Total		
Net sales					
Sales to external customers	34,849,043	3,258,658	38,107,702	83,167	38,190,870
Intersegment sales and transfers	-	39,147	39,147	-	39,147
Total	34,849,043	3,297,806	38,146,849	83,167	38,230,017
Segment profit (loss)	3,465,895	502,989	3,968,884	(46,424)	3,922,459

(Note) "Others" is a business segment not included in the reportable segments and includes Elderly Housing with Home-care Services.

2. Differences between the Total Amount of Reportable Segments Profit or Loss and the Amounts Reported in Quarterly Consolidated Statements of Income and the Details of the Differences (Matters Concerning Reconciliation of Differences)

(Thousands of yen)

Profit	Amount
Reportable segments total	3,968,884
Loss in “Others”	(46,424)
Intersegment transaction elimination	1,890
Operating profit in Quarterly Consolidated Statements of Income	3,924,349

II For the nine months ended September 30, 2026 (From January 1, 2026 to September 30, 2026)

1. Information on the amount of net sales and profit or loss by reportable segment

(Thousands of yen)

	Reportable segment			Others (Note)	Total
	Outsourcing Service Business	Global Business	Total		
Net sales					
Sales to external customers	37,004,827	3,508,733	40,513,561	89,271	40,602,833
Intersegment sales and transfers	-	23,030	23,030	-	23,030
Total	37,004,827	3,531,764	40,536,592	89,271	40,625,864
Segment profit (loss)	3,446,814	292,435	3,739,250	(35,527)	3,703,723

(Note) "Others" is a business segment not included in the reportable segments and includes Elderly Housing with Home-care Services.

2. Differences between the Total Amount of Reportable Segments Profit or Loss and the Amounts Reported in Quarterly Consolidated Statements of Income and the Details of the Differences (Matters Concerning Reconciliation of Differences)

(Thousands of yen)

Profit	Amount
Reportable segments total	3,739,250
Loss in “Others”	(35,527)
Intersegment transaction elimination	1,890
Operating profit in Quarterly Consolidated Statements of Income	3,705,613

(Significant Subsequent Events)

(Transactions under Common Control, etc.)

The Company resolved at the meeting of its Board of Directors held on August 6, 2026, to implement an incorporation-type company split whereby the agricultural production business of Alps Agri Career Corporation, a consolidated subsidiary of the Company, would be succeeded by Alps Regional Partners Tokachi Corporation, a newly established company, and implemented the split effective on October 1, 2026.

We also resolved to merge the assignment business of Alps Agri Career Corporation into Alps Business Service Corporation, and implemented the merger effective on October 1, 2026. Since this reorganization represents an absorption-type merger involving consolidated subsidiaries and affiliates in which the Company has a 100% stake, some disclosure items and details have been omitted.

1. Purpose of the incorporation-type company split and absorption-type merger

We have established a new company in the Tokachi region, Hokkaido, which engages in agricultural production and processing of agricultural produce, to promote supply chain management, while further improving the efficiency of the group's management resources by integrating assignment businesses.

2. Outline of the incorporation-type company split

(1) Schedule of the split

1) Board of Directors' meeting for approval of the split plan document (Alps Agri Career Corporation) August 6, 2026

2) Date of the split (effective date) October 1, 2026

(2) Overview of the companies involved in the split

	Split company	Newly established company
Trade name	Alps Agri Career Corporation	Alps Regional Partners Tokachi Corporation
Location	1-16 Nishihashimoto, Midori-ku, Sagamihara-city, Kanagawa Prefecture	14-1 Tokachigawaonsen Kita, Otofukecho, Kato-gun, Hokkaido
Title and name of representative	Jun Watanabe, President	Takeshi Ishibashi, President
Business	Outsourcing business (agriculture, livestock, environment, and food areas)	Production, processing and sales of agricultural produce, etc.
Share capital	400,000 thousand yen	25,000 thousand yen
Date of establishment	April 2, 2018	October 1, 2026
Major shareholder and shareholding ratio	Altech Corporation: 100% (consolidated subsidiary)	Altech Corporation: 100% (non-consolidated subsidiary)
Financial position and operating results in the most recent fiscal year	Fiscal year ended December 31, 2025	— (Note)
Net assets	80,020 thousand yen	-
Total assets	255,543 thousand yen	-
Net assets per share	10,002.56 yen	-
Net sales	917,544 thousand yen	-
Operating profit	(61,381) thousand yen	-
Ordinary profit	(53,414) thousand yen	-
Profit	(38,975) thousand yen	-
Basic earnings per share	(15,534.26) yen	-

(Note) The company newly established has no finalized last fiscal year.

(3) Outline of the business division that has been split

A. Business of the division that has been split and succeeded : Agricultural production business

B. Operating results of the division that has been split and succeeded (net sales in the most recent fiscal year) : 8,074 thousand yen

C. Assets and liabilities of the division that has been split and succeeded :

Assets		Liabilities	
Account	Book value	Account	Book value
Current assets	26,162 thousand yen	Current liabilities	1,212 thousand yen
Non-current assets	50 thousand yen	Non-current liabilities	-

3. Outline of the absorption-type merger

(1) Schedule of the merger

1) Board of Directors' meeting for approval of the merger agreement
(Alps Business Service Corporation) August 6, 2026
(Alps Agri Career Corporation) August 6, 2026

2) Conclusion of the merger agreement August 6, 2026

3) Date of the merger (effective date) October 1, 2026

(2) Method of the merger

Absorption-type merger through which Alps Business Service Corporation is the surviving company and Alps Agri Career Corporation, excluding its agricultural production business, is the non-surviving company.

(3) Details of allotment pertaining to the merger

No shares or other monies were allotted as a result of the merger.

(4) Overview of the companies involved in the merger

	Surviving company	Non-surviving company
Trade name	Alps Business Service Corporation	Alps Agri Career Corporation
Location	1-16 Nishihashimoto, Midori-ku, Sagamihara-city, Kanagawa Prefecture	1-16 Nishihashimoto, Midori-ku, Sagamihara-city Kanagawa Prefecture
Title and name of representative	Hidenori Yanagisawa, President	Jun Watanabe, President
Business	Human resources solutions business, education solutions business, registration support business	Outsourcing business (agriculture, livestock, environment, and food areas)
Share capital	100,000 thousand yen	400,000 thousand yen
Date of establishment	April 1, 1986	April 2, 2018
Major shareholder and shareholding ratio	Altech Corporation: 100% (consolidated subsidiary)	Altech Corporation: 100% (consolidated subsidiary)
Financial position and operating results in the most recent fiscal year	As of December 31, 2025	As of December 31, 2025
Net assets	1,311,830 thousand yen	80,020 thousand yen
Total assets	1,931,327 thousand yen	255,543 thousand yen
Net assets per share	10,931.92 yen	10,002.56 yen
Net sales	3,687,507 thousand yen	917,544 thousand yen
Operating profit	352,255 thousand yen	(61,381) thousand yen
Ordinary profit	359,832 thousand yen	(53,414) thousand yen
Profit	247,377 thousand yen	(38,975) thousand yen
Basic earnings per share	2,061.48 yen	(15,534.26) yen

(Note) Excluding agricultural production business for Alps Agri Career Corporation.

(5) Post-merger situation

There is no change in the Company's trade name, head office location, representative, business, share capital and fiscal year-end following the merger.

4. Future outlook

As this transaction involves only its consolidated subsidiaries and affiliates in which the Company holds a 100% stake, the impact on the Company's consolidated financial results forecast for the fiscal year ending December 2026 will be immaterial. However, we will closely examine the non-consolidated financial results forecast and promptly announce any revisions to it.

3. (Reference)

(1) (Summary) Quarterly Non-consolidated Statements of Income for the Nine Months Ended September 30, 2026

Account		For the nine months of previous fiscal year (From January 1, 2025 to September 30, 2025)	For the nine months under review (From January 1, 2026 to September 30, 2026)
		Amount (Thousands of yen)	Amount (Thousands of yen)
I	Net sales	29,816,823	32,059,293
II	Cost of sales	22,652,261	24,607,766
	Gross profit	7,164,562	7,451,526
III	Selling, general and administrative expenses	3,841,531	4,139,715
	Operating profit	3,323,030	3,311,811
IV	Non-operating income	449,184	707,927
V	Non-operating expenses	286,999	229,018
	Ordinary profit	3,485,216	3,790,720
VI	Extraordinary income	1,009	5,930
VII	Extraordinary losses	-	0
	Net profit before income taxes	3,486,225	3,796,650
	Income taxes - current	1,684,695	1,687,051
	Income taxes - deferred	(578,670)	(579,532)
	Profit	2,380,200	2,689,131

(Note) The quarterly statements of income are prepared in accordance with the “Regulation on Financial Statements” and are presented in summarized form.